NJC Job Evaluation score sheet

Factor	Level	Evaluator notes	Moderator notes	Level and
	Points			points if changed
1. Knowledge				
2. Mental skills				
3. Interpersonal				
skills				
4. Physical skills				
5. Initiative and				
Independence				
6. Physical demands				
demands				
7. Mental demands				
demando				
8. Emotional				
demands				
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9. Responsibility for people						
10. Responsibility for supervision						
11. Responsibility for financial resources						
12. Responsibility for physical resources						
13. Working conditions						
Summary	Total points:	Grade:	Mo	oderated points:	Moderated grade	: :
Signed:			Signed:			
Signed: Signed by Headtead Date:	cher:		Signed: Date:			

Knowledge and Skills

Relationships

- The scores for Knowledge and Mental Skills should be close, but do not have to be the same. Knowledge should score the same or higher than Mental Skills.
- The scores for Knowledge and Initiative and Independence should be close. Initiative and Independence should never be higher than Knowledge.

Remember

- Knowledge measures the knowledge required to do the job, not the qualifications stated. It should not be judged only on the level of formal qualification required.
- Mental Skills looks at timescales for planning. Short term is considered to be up to several weeks; medium term up to 1 year; and long term is over one year. It is the time taken to plan which should be assessed.
- Interpersonal and Communications Skills measures the most demanding need for the skill. Remember any particular needs of the intended audience.
- Physical Skills mainly focuses on keyboard and driving skills, and looks at the need for accuracy and speed.

Responsibilities

Relationships

- The score for supervision should always be less than the score for Initiative and Independence
- The scores for supervision and Interpersonal skills should be similar or the same

Remember

- Responsibility for People looks at the direct impact on people's wellbeing and health, other than the jobholder's own team. If the jobholder develops policies that impact others well-being this should be considered and scored.
- Responsibility for Supervision considers direct responsibility on a regular basis. If a jobholder is required to show a new starter a system or give informal training to colleagues, this should not score.
- Responsibility for Financial Resources assesses not just sums of financial resource but the nature of responsibility for resources, including accuracy, security and business planning.
- Responsibility for Physical Resources includes data which must be kept confidentially; equipment and stock.

Effort Demands

Relationships

- The score for Initiative and Independence should never be higher than the score for Knowledge.
- Knowledge and Physical Demands are often opposite ends of the scale e.g. when one is high, the other is low.

Remember

- **Initiative and Independence** assesses how much supervision the jobholder has, and how much they are constrained by policy and procedure.
- Physical Demands is mainly relevant to manual work, but applies if the
 jobholder is constrained physically e.g. required to sit in one position for
 long periods of time without the opportunity to change position.
- Mental Demands looks at the level of mental alertness and attention needed, and considers length of time and amount of pressure on the post holder from interruptions.
- Emotional Demands is people related. Verbal abuse should not be considered in this factor and should be looked at under Working Conditions.

Environmental Demands

Remember

Working Conditions are the aspects of the working environment which
are unavoidable. Consider the level of unpleasantness or discomfort of
the working environment. This factor also measures any people related
behaviour which is unpleasant and causes discomfort.