At a meeting of the Annual Council held in Council Chamber, Priory House, Monks Walk, Chicksands, Shefford, SG17 5TQ on Thursday 16 May 2019, 6:30 PM — 7:13 PM BST

Present:
Cllr John Baker
Cllr Ray Berry
Cllr Mike Blair
Cllr Ian Bond
Cllr David Bowater
Cllr Neil Bunyan
Cllr John Chatterley
Cllr Sue Clark
Cllr Silvia Collins
Cllr Kevin Collins
Cllr Philip Crawley
Cllr Ian Dalgarno
Cllr Steven Dixon
Cllr Amanda Dodwell
Cllr Yvonne Farrell
Cllr Ken Ferguson
Cllr Simon Ford
Cllr Frank Firth
Cllr Mark Foster
Cllr Eugene Ghent
Cllr Susan Goodchild
Cllr Charles Gomm
Cllr Alison Graham
Cllr Patrick Hamill
Cllr Rebecca Hares
Cllr Victoria Harvey
Cllr Carole Hegley

Officers in Attendance
Richard Carr
Marcel Coiffait
Andrew Davie
Denis Galvin
Sandra Hobbs
Celina Jagusz
Julie Ogley
Stephen Rix
Sacha Rymell
Muriel Scott

Other in Attendance
Fiona Chapman

Cllr James Jamieson
Cllr Mark Liddiard
Cllr Gareth Mackey
Cllr Ken Matthews
Cllr David McVicar
Cllr Robert Morris
Cllr Gordon Perham
Cllr Edward Perry
Cllr Antonia Ryan
Cllr Gladys Sanders
Cllr Brian Saunders (Vice-Chairman)
Cllr David Shelvey
Cllr Ian Shingler
Cllr Mark Smith
Cllr Peter Snelling
Cllr Philip Spencer
Cllr Brian Spurr
Cllr Tracey Stock
Cllr Johnson Tamara
Cllr Ewan Wallace
Cllr Mary Walsh
Cllr Steven Watkins
Cllr Richard Wenham
Cllr Hayley Whitaker
Cllr Tracey Wye
Cllr Mark Versallion
Cllr Nigel Young
Cllr Adam Zerny

Chief Executive
Director of Community Services
Development Infrastructure Group Manager
Assistant Director - Finance
Senior Committee Services Officer
Committee Services Officer
Director of Social Care, Health & Housing
Monitoring Officer
Head of Service - Intake & Family Support
Director of Public Health
Chairman of the Council
Prayers

Prayers were taken by Venerable Dave Middlebrook.

1  Apologies for Absence

Cllrs Brown, Duckett, Harris, and Maudlin

2  Election of Chairman 2019/20

Before seeking nominations for the Chairman of the Council 2019/20, the outgoing Chairman took the opportunity to thank the Vice-Chairman, the Chairman’s Personal Assistant and officers for their support.

The outgoing Chairman invited nominations for the office of Chairman of the Council for the Municipal Year 2019/20. Councillor Brian Saunders was duly proposed and seconded. There were no other nominations.

RESOLVED

that Councillor Saunders be elected to the office of Chairman of the Council for the Municipal Year 2019/20.

The newly-elected Chairman thanked Members for their support.

Councillor Saunders then read out and signed the Declaration of Acceptance of Office.

It was moved, seconded and

RESOLVED

to place on record the Council’s sincere thanks for the services rendered by Fiona Chapman, the outgoing Chairman, in the discharge of the important and exacting duties of the office over the period from May 2017 to May 2019.

Mrs Chapman was then presented with a certificate.

3  Election of Vice-Chairman 2019/20

The Chairman invited nominations for the office of Vice-Chairman of the Council for the Municipal Year 2019/20. Councillor Gordan Perham was duly proposed and seconded. There were no other nominations.
RESOLVED

that Councillor Perham be elected to the office of Vice-Chairman of the Council for the Municipal Year 2019/20.

Councillor Perham then read out and signed the Declaration of Acceptance of Office.

Thereafter, the Vice-Chairman thanked Members for their support.

4  Election of Leader of the Council for 2019 - 2023

The Chairman invited nominations for the position of Leader of the Council for 2019 – 2023. Councillor James Jamieson was duly proposed and seconded. There were no other nominations.

RESOLVED


5  Minutes

RESOLVED

that the minutes of the Council meeting held on 18 April 2019 be approved as a correct record.

6  Members' Interests

None were declared.

7  Chairman's Announcements

The Chairman welcomed back returning Members and newly elected Councillors.

The Chairman's chosen charity for the year would be The NEED Project.
8 Leader of the Council's Announcements

The Leader of the Council congratulated Councillor Saunders on his appointment as Chairman and thanked Mrs Chapman, the outgoing Chairman, for her long service. He welcomed back the returning Councillors and newly elected Members.

The Leader reflected on the Council’s first 10 years and summarised the challenges and opportunities that lay ahead, including the needs of a growing population and the increase of people living longer. He explained that there would be three new Executive portfolios to support transformation and drive improved service delivery to local people, which were:

- Planning and Regeneration;
- Highways Delivery and Innovation; and
- Transformation and External Relations.

9 Questions, Statements or Deputations

No members of the public had registered to speak.

10 Appointment of Members, Chairmen and Vice-Chairmen to Committees and other Council Bodies for 2019/20

The Council considered a report outlining the requirements for Member appointments to committees and other Council bodies, including taking account of political proportionality.

RESOLVED

1. that the Council confirms for the Municipal Year 2019/20:

   (a) the structure, size and terms of reference of the committees, sub-committees and joint committees set out in Parts 3B, 3C and 3D of the Council’s Constitution; and

   (b) the allocation of seats and substitutes to these and other bodies, as listed in Appendix A to the report, in accordance with the political balance rules where they apply.

2. that the appointment of individual Members and substitutes to committees and other bodies be approved in accordance with nominations submitted by the political groups, as attached at Appendix A to the minutes, subject to:
• Councillor Baker replacing Councillor Collins on the General Purposes Committee
• Councillor Gareth Mackey filling the vacancy on Licensing Committee
• Councillor Saunders filling the vacancy on the Standing Advisory Council for Religious Education (SACRE)
• Councillor McVicar filling the vacancy on Dunstable Joint Committee
• Councillor Snelling withdrawing his nomination to the Leighton-Linslade Partnership Committee.

3. that the appointment of at least one Member of the Council to the Central Bedfordshire Health and Wellbeing Board be approved, as attached at Appendix B to the minutes;

4. that the appointment of Chairmen and Vice-Chairmen of committees for the Municipal Year 2019/20 be approved in accordance with nominations as set out at Appendix C to the minutes;

5. to note that the following persons have been appointed to the Children’s Services Overview and Scrutiny Committee as co-opted members with voting rights on education matters for the period May 2019 to the Annual Meeting in May 2023:

   (a) Debbie Main – Catholic Diocesan Representative
   (b) Dr David Morton – CofE Diocesan Representative
   (c) Jessica Andrews – Academy Representative
   (d) Kate Minor – Maintained School Representative
   (e) Vicky Hopkinson – Special School Representative

6. that the Monitoring Officer be authorised, in consultation with the Leaders of the Political Groups and individual Members not part of a Group where appropriate, to make the necessary appointments where there are any vacancies following the Council meeting.

The decision was unanimous.

11 Composition of the Executive and Scheme of Delegation of Executive Functions

The Council noted a report from the Leader of the Council setting out the composition of the Executive, including the names of the Councillors appointed to the Executive.

The report also confirmed that the Scheme of Delegation of Executive functions was set out at Part 3A of the Council’s Constitution.
NOTED

1. that Councillor Sue Clark be the designated Lead Member for Children’s Services;

2. the composition of the Executive and the allocation of portfolios, as attached at Appendix D to the minutes; and

3. the scheme of delegation of Executive functions, as set out at part 3A of the Council’s Constitution.

12 Appointment to the Bedfordshire Police and Crime Panel and the Bedfordshire Fire and Rescue Authority

The Council considered a report outlining the requirement for Member appointments to the Bedfordshire Police and Crime Panel (BPCP) and the Bedfordshire Fire and Rescue Authority (BFRA) until the annual meeting in 2023.

RESOLVED

1. that this Council’s appointments to the Bedfordshire Police and Crime Panel be:
   - Cllr Neil Bunyan
   - Cllr Ian Dalgarno
   - Cllr Amanda Dodwell
   - Cllr Alison Graham

2. that this Council’s appointments to the Bedfordshire Fire and Rescue Authority be:
   - Cllr Ray Berry
   - Cllr John Chatterley
   - Cllr Paul Duckett
   - Cllr Simon Ford
   - Cllr David McVicar

3. that the appointments to the BPCP and the BFRA remain in place, unless any resignation is notified to the Monitoring Officer, until the annual meeting of the Council in 2023.

The decision was unanimous.

[Note – Following the meeting Councillor Ian Shingler has replaced Councillor Simon Ford on the Bedfordshire Fire and Rescue Authority.]
13 **Appointment to Outside Bodies**

The Council considered a report that outlined the process for appointments to the schedule of outside bodies.

**RESOLVED**

1. that the schedule of outside bodies to which Council appointments might be made, attached at Appendix A to the report, be noted; and

2. that the Monitoring Officer be authorised, in consultation with the appropriate Members of the Council, and where required in accordance with their wishes, to make the necessary appointments to the outside bodies referred to in 1 above and to inform the Members and organisations concerned.

The decision was unanimous.

14 **Section 91, Local Government Act 1972 - Insufficient Councillors - Arlesey Town Council**

The Council considered a report that outlined the requirement to appoint Councillors to fill the vacancies on Arlesey Town Council and to make an Order under Section 91 of the Local Government Act 1972.

**RESOLVED**

1. to make the Order, attached at Appendix A to the report, to appoint Parish Councillors at Arlesey Town Council to ensure that the Town Council be quorate and could continue to act.

Upon being put to the vote 53 Members voted in favour, no Members voted against and 2 Members abstained from voting.

Chairman .............................................

Dated .....................................................
## NOMINATIONS FOR MEMBERSHIP OF COMMITTEES 2019/20

### PROPORTIONAL BODIES

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Cllr Victoria Harvey (IN)  
Cllr Gordon Perham (C) |
| Sustainable Communities Overview & Scrutiny Committee (9 members + 5 substitutes) | Cllr Yvonne Farrell (LD)  
Cllr Mark Foster (C)  
Cllr Charles Gomm (C)  
Cllr Alison Graham (IN)  
Cllr Ken Matthews (C)  
Cllr David McVicar (C)  
Cllr Edward Perry (C)  
Cllr Philip Spicer (C)  
Cllr Mary Walsh (IN)  
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Cllr Frank Firth (C)  
Cllr Caroline Maudlin (C)  
Cllr Gareth Mackey (IN)  
Cllr Peter Snelling (LD)  
Cllr Mark Versallion (C) |
| Audit (7 members + 4 substitutes)                  | Cllr John Baker (IN)  
Cllr Mike Blair (C)  
Cllr David Bowater (C)  
Cllr Frank Firth (C)  
Cllr Robert Morris (C)  
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<tr>
<td></td>
<td>Cllr Adam Zerny (IN)</td>
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</tbody>
</table>

<p>| A2. Joint Committee             | Councillors |
| Wixams Joint Development Control | Cllr Mike Blair (C) |
| (6 members + 3 substitutes)      | Cllr Charles Gomm (C) |
|                                 | Cllr Rebecca Hares (IN) |
|                                 | Cllr Robert Morris (C) |
|                                 | Cllr Ken Matthews (C) |
|                                 | Cllr Mark Smith (IN) |
| Substitutes                     | Cllr John Baker (IN) |
|                                 | Cllr Paul Duckett (C) |
|                                 | Cllr Frank Firth (C) |</p>
<table>
<thead>
<tr>
<th>A3. Other Council Bodies</th>
<th>Councillors</th>
</tr>
</thead>
</table>
| Appeals Panel (9 members + 5 substitutes)     | Cllr Ian Dalgarno (C)  
Cllr Eugene Ghent (C)  
Cllr Ken Matthews (C)  
Cllr Brian Saunders (C)  
Cllr Peter Snelling (LD)  
Cllr Brian Spurr (C)  
Cllr Richard Wenham (C)  
**2 Independent Network Vacancies** |
| Substitute                                    | Cllr Steven Dixon (C)  
Cllr Susan Goodchild (LD)  
Cllr Mark Liddiard (C)  
Cllr Nigel Young (C)  
**1 Independent Vacancy** |
| Corporate Parenting Panel (8 members + 5 substitutes) | Cllr Sue Clark (C)  
Cllr Silvia Collins (IN)  
Cllr Amanda Dodwell (C)  
Cllr Susan Goodchild (LD)  
Cllr Carole Hegley (C)  
Cllr Gareth Mackey (IN)  
Cllr Gladys Sanders (C)  
Cllr Tracey Stock (C) |
| Substitute                                    | Cllr Ray Berry (C)  
Cllr David Bowater (C)  
Cllr Yvonne Farrell (LD)  
Cllr Mark Versallion (C)  
Cllr Tracey Wye (IN) |
| Standing Advisory Council for Religious Education (SACRE)  (5 members + 3 substitutes) | Cllr Frank Firth (C)  
Cllr Charles Gomm (C)  
Cllr Brian Saunders (C)  
Cllr Johnson Tamara (C)  
Cllr Mary Walsh (IN) |
| Substitute                                    | Cllr Gareth Mackey (IN)  
Cllr Tracey Stock (C)  
Cllr Mark Versallion (C) |
## B. NON-PROPORTIONAL BODIES

### B1. Other Committees and Sub-Committees

<table>
<thead>
<tr>
<th>Licensing Sub-Committee</th>
<th>Councillors</th>
</tr>
</thead>
</table>
| (3 members drawn from the pool of the Licensing Committee) | Cllr Ray Berry (C)  
|                          | Cllr Tony Brown (C)  
|                          | Cllr Neil Bunyan (C)  
|                          | Cllr John Chatterley (C)  
|                          | Cllr Kevin Collins (C)  
|                          | Cllr Silvia Collins (IN)  
|                          | Cllr Ian Dalgarno (C)  
|                          | Cllr Nicola Harris (C)  
|                          | Cllr Gareth Mackey (IN)  
|                          | Cllr Ian Shingler (IN)  
|                          | Cllr Richard Wenham (C)  
|                          | Cllr Tracey Wye (IN)  |

### B2. Joint Committees

<table>
<thead>
<tr>
<th>Biggleswade Joint Committee</th>
<th>Councillors</th>
</tr>
</thead>
</table>
| (4 members + 2 subs)        | Cllr Ian Bond (C)  
|                             | Cllr Mark Foster (C)  
|                             | Cllr Steve Watkins (C)  
|                             | Cllr Hayley Whitaker (IN)  
|                             | Substitutes  
|                             | Cllr Steven Dixon (C)  
|                             | Cllr Tracey Stock (C)  |

<table>
<thead>
<tr>
<th>Dunstable Joint Committee</th>
<th>Councillors</th>
</tr>
</thead>
</table>
| (5 members)               | Cllr John Chatterley (C)  
|                            | Cllr Carole Hegley (C)  
|                            | Cllr David McVicar (C)  
|                            | Cllr Gladys Sanders (C)  
|                            | Cllr Nigel Young (C)  |

<table>
<thead>
<tr>
<th>Houghton Regis Partnership Committee</th>
<th>Councillors</th>
</tr>
</thead>
</table>
| (4 members)                          | Cllr Yvonne Farrell (LD)  
|                                      | Cllr Susan Goodchild (LD)  
|                                      | Cllr Pat Hamill (UKIP)  
|                                      | Cllr Antonia Ryan (L)  |

<table>
<thead>
<tr>
<th>Leighton-Linslade Partnership Committee</th>
<th>Councillors</th>
</tr>
</thead>
</table>
| (5 members)                             | Cllr Ray Berry (C)  
|                                        | Cllr Amanda Dodwell (C)  
|                                        | Cllr Victoria Harvey (IN)  
|                                        | Cllr Brian Spurr (C)  
<p>|                                        | Cllr Ewan Wallace (C)  |</p>
<table>
<thead>
<tr>
<th>B3. Other Panels and Informal Bodies</th>
<th>Councillors</th>
</tr>
</thead>
<tbody>
<tr>
<td>Joint Adoption Panel (1 member)</td>
<td>Cllr Amanda Dodwell (C)</td>
</tr>
<tr>
<td>Fostering and Permanence Panel (1 member)</td>
<td>Cllr Amanda Dodwell (C)</td>
</tr>
</tbody>
</table>
# Health and Wellbeing Board Nominations and Membership 2019/20

This body is not required to be politically proportionate.

The Terms of Reference of the Health and Wellbeing Board, in accordance with the Health and Social Care Act 2012, provide for the following membership:

| Nominations (must be at least one) by the Leader of the Council for appointment to the Central Bedfordshire Health and Wellbeing Board, in accordance with the Health and Social Care Act 2012, s194. | • Cllr Sue Clark, Executive Member for Families, Education and Children  
• Cllr Carole Hegley, Executive Member for Adults, Social Care and Housing Operations  
• Cllr Tracey Stock, Executive Member for Health & Wellbeing and Communities |
| --- | --- |
| Members of the Board who are officers of Central Bedfordshire Council, statutorily required by reason of their office | • Director of Adult Social Services, Central Bedfordshire Council (Julie Ogley)  
• Director of Children’s Services, Central Bedfordshire Council (Sue Harrison)  
• Director of Public Health, Central Bedfordshire Council (Muriel Scott) |
| Representative from Healthwatch, statutorily required | • Chief Executive of Healthwatch Central Bedfordshire (Diana Blackmun) |
| Representatives from the Bedfordshire, Luton and Milton Keynes, Clinical Commissioning Group (statutorily required) | • Joint Accountable Officer (Patricia Davies) |
| Representatives from the Bedfordshire Clinical Commissioning Group, statutorily required | • Deputy Clinical Chair (Chris Marshall)  
• Clinical Chair (Heather Moulder) |
| Such other persons, or representatives of such other persons, as the Council thinks appropriate | • Richard Carr, Chief Executive, Central Bedfordshire Council  
• Marcel Coiffait, Director of Community Services, Central Bedfordshire Council (non-voting observer)  
• Chief Executive, Luton and Dunstable Hospital (David Carter)  
• Chief Executive, Bedford Hospital Trust (Stephen Conroy)  
• East London NHS Foundation Trust (Dr K Corlett)  
• East London Foundation Trust (Dr N Evans) |
### NOMINATIONS FOR CHAIRMANSHIP / VICE-CHAIRMANSHP OF STANDING COMMITTEES 2019/20

<table>
<thead>
<tr>
<th>Committee</th>
<th>Chairman</th>
<th>Vice-Chairman</th>
</tr>
</thead>
<tbody>
<tr>
<td>Corporate Resources Overview &amp; Scrutiny</td>
<td>Councillor Duckett</td>
<td>Councillor Chatterley</td>
</tr>
<tr>
<td>Children’s Services Overview &amp; Scrutiny</td>
<td>Councillor Shelvey</td>
<td>Councillor Liddiard</td>
</tr>
<tr>
<td>Social Care, Health &amp; Housing Overview &amp; Scrutiny</td>
<td>Councillor Versallion</td>
<td>Councillor Bowater</td>
</tr>
<tr>
<td>Sustainable Communities Overview &amp; Scrutiny</td>
<td>Councillor McVicar</td>
<td>Councillor Foster</td>
</tr>
<tr>
<td>Audit</td>
<td>Councillor Blair</td>
<td>Councillor Morris</td>
</tr>
<tr>
<td>Development Management</td>
<td>Councillor Matthews</td>
<td>Councillor Maudlin</td>
</tr>
<tr>
<td>General Purposes</td>
<td>Councillor Berry</td>
<td>Councillor Perham</td>
</tr>
<tr>
<td>Licensing</td>
<td>Councillor Brown</td>
<td>Councillor Collins</td>
</tr>
<tr>
<td>Central Bedfordshire Health and Wellbeing Board</td>
<td>Councillor Stock</td>
<td>To be elected at the first meeting of the HWB on 10 July 2019</td>
</tr>
</tbody>
</table>
## COMPOSITION OF THE EXECUTIVE 2019/20

### Appendix D

<table>
<thead>
<tr>
<th>Members of the Executive</th>
<th>Deputies to Members of the Executive</th>
<th>Responsibility</th>
<th>Director</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Leader</strong></td>
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<tr>
<td>Cllr James Jamieson</td>
<td></td>
<td>Vision &amp; Strategy&lt;br&gt;External Relations&lt;br&gt;National, Regional and Sub-Regional Partnerships (joint)&lt;br&gt;Overview and Scrutiny policy&lt;br&gt;Emergency Planning and Business Continuity Planning</td>
<td>Richard Carr, Chief Executive&lt;br&gt;Charles Warboys, Director of Resources</td>
</tr>
<tr>
<td><strong>Deputy Leader and Executive Member for Corporate Resources</strong></td>
<td></td>
<td>Corporate Performance Management&lt;br&gt;Diversity &amp; Social Cohesion&lt;br&gt;Medium Term Financial Plan&lt;br&gt;Annual Revenue Budgets&lt;br&gt;Capital Investment&lt;br&gt;Treasury Management&lt;br&gt;Budget Monitoring &amp; Financial Performance&lt;br&gt;Financial Control&lt;br&gt;Revenues and Benefits&lt;br&gt;Human Resources, Learning and Development&lt;br&gt;Legal Services&lt;br&gt;Governance Services&lt;br&gt;Audit&lt;br&gt;ICT&lt;br&gt;Coroner and Registrars</td>
<td>Richard Carr, Chief Executive&lt;br&gt;Charles Warboys, Director of Resources&lt;br&gt;Stephen Rix, Legal Services (Monitoring Officer)&lt;br&gt;Marcel Coiffait, Director of Community Services</td>
</tr>
<tr>
<td>Members of the Executive</td>
<td>Deputies to Members of the Executive</td>
<td>Responsibility</td>
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</tbody>
</table>
| **Executive Member for Health & Well-being and Communities** | **Cllr Tracey Stock** | • NHS Liaison  
• Improving health & wellbeing of Central Bedfordshire  
• Public Health Services  
• Health and Well-being Board  
• Town and Parish Council  
• Community Resilience  
• Community Engagement  
• Stronger Communities |
|                          | **Cllr Brian Spurr** | |
| **Executive Member for Families, Education and Children** | **Cllr Sue Clark** | • Statutory Lead Member for Children’s Services  
• Schools support  
• Educational Standards & Achievement  
• School organisation  
• Understanding businesses’ skills requirements  
• Adult learning and skills  
• Child Protection/Children in Need  
• Adoption & Fostering  
• Early Years & Child Care  
• Children and Young People’s Engagement  
• Looked-After Children & Young People Leaving Care  
• Integrated Youth Services  
• Family Support  
• SEND Education Delivery |
|                          | **Cllr Amanda Dodwell** | |

**Director**
- Richard Carr, Chief Executive
- Julie Ogley, Director of Social Care, Health and Housing
- Muriel Scott, Director of Public Health
- Sue Harrison, Director of Children’s Services
- Jason Longhurst, Director of Regeneration and Business
<table>
<thead>
<tr>
<th>Members of the Executive</th>
<th>Deputies to Members of the Executive</th>
<th>Responsibility</th>
<th>Director</th>
</tr>
</thead>
</table>
| Executive Member for Adults, Social Care and Housing Operations (HRA) |                                      | • Adult Social Care Services  
• Independent Living & Direct Payments  
• Carers’ Support  
• Adult Protection  
• Adult Health Improvement & Housing Services and Operational Policies including Housing Needs Assessment  
• Supporting People, Special Needs Housing  
• Ageing population, including Learning Disabilities  
• Housing Operations (HRA)  
• Housing List  
• Private Sector Housing  
• Empty Homes  
• Housing Solutions (front line/homelessness)  
• Volunteering  
• Customer Relations  
• Customer Services | Julie Ogley, Director of Social Care, Health and Housing  
Muriel Scott, Director of Public Health |
<table>
<thead>
<tr>
<th>Members of the Executive</th>
<th>Deputies to Members of the Executive</th>
<th>Responsibility</th>
<th>Director</th>
</tr>
</thead>
</table>
| Executive Member for Planning & Regeneration | Cllr Kevin Collins | • Planning and Development Strategy  
• Housing Strategy and RSL liaison  
• Development Management  
• Economic Development and Physical Regeneration  
• Business Growth, Inward Investment and Employment  
• Building Control | Jason Longhurst, Director of Regeneration and Business  
Julie Ogley, Director of Social Care, Health and Housing |
| Executive Member for Community Services | Cllr Ian Dalgarno Cllr Steven Watkins Cllr Brian Spurr | • Community Safety and Public Protection  
• Waste Management  
• Highways & Transportation  
• Strategic Transport  
• Leisure, Sport and Recreation  
• Libraries, Museums and Culture  
• Countryside Access and Archives  
• Tourism | Marcel Coiffait, Director of Community Services |
| Executive Member for Assets and Housing Delivery | Cllr Eugene Ghent | • Property and Asset Management  
• Delivering Homes/Independent Living/ Learning Disabilities Accommodation / other HRA and Council Delivered Housing  
• Housing Company delivery | Marcel Coiffait, Director of Community Services  
Julie Ogley, Director of Social Care, Health and Housing |
<table>
<thead>
<tr>
<th>Members of the Executive</th>
<th>Deputies to Members of the Executive</th>
<th>Responsibility</th>
<th>Director</th>
</tr>
</thead>
</table>
| Executive Member for Transformation and External Relations | • Transformation Agenda  
• Efficiencies Programme  
• Communications and Corporate Reputation  
• Consultation & Engagement  
• Corporate Procurement  
• Advisory role in Property and Assets Management  
• National, Regional and Sub-Regional Partnerships (joint)  
• Portfolio Management  
• Climate Change | Cllr Steven Dixon | Richard Carr, Chief Executive  
All Directors |
| Executive Member for Highways Delivery and Innovation | • Highways Reactive Maintenance Delivery Strategy  
• Parking strategy and Enforcement  
• Rural Match Funding  
• Highways Innovation  
• Cycling/Walking strategy & Missing Links programme  
• Reporting Systems development | Cllr Nigel Young | Marcel Coiffait, Director of Community Services |